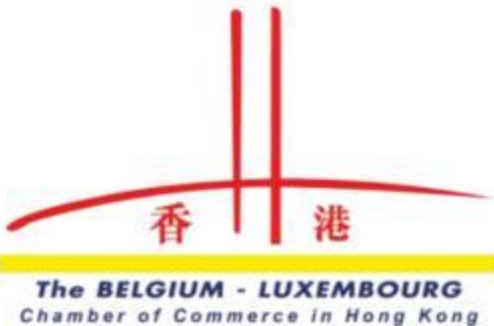


# Belgium Business Seminar UPDATE



F. Van Gelder, MS

Senior Airfreight and Medical Industry Consultant Mediconed BVBA  
Air Cargo Belgium Chairman Innovation & Sustainability Steering Committee  
Secretary General Pharma.Aero part of the Task Force Sunrays Project  
Belgian Think Tank Covid 19 UIA CMAT  
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## Agenda

1. Facts, Figures, Orders, Production

(source: 2<sup>nd</sup> White Paper Pharma.Aero / TIACA)











1. The Role of Belgium in the Global distribution
2. First updates 2021 in vaccine production by the front runners
3. First expected trends on the 2022 production plans by the second wave of companies producing vaccines
4. Conclusions & lessons learned until now

AstraZeneca plc. is a British-Swedish multinational pharmaceutical and biopharmaceutical company headquartered in Cambridge, England. COVID-19 vaccine is developed in collaboration with Oxford University.

<p><b>Medical specs</b></p> <p> 2 doses Intramuscular</p> <p> Vaccine shelf life:</p> <ul style="list-style-type: none"> <li>• 6 months at +2°C to +8°C</li> <li>• 24 hours at +15°C to +25°C</li> </ul> <p>Name: <b>AZD1222</b></p>	<p><b>Manufacturing info</b></p> <p> Production started end of 2020</p> <p> Manufacturing sites:</p> <ul style="list-style-type: none"> <li>• Australia</li> <li>• Brazil</li> <li>• China</li> <li>• India</li> <li>• Korea</li> <li>• Thailand</li> <li>• UK</li> </ul> <p> Production capacity of 2 billion doses for 2021 Plans to expand to 3 billion</p>	<p><b>Development status</b></p> <p> Phase: Approved</p> <p> Approval status: 11 Countries Approved in Argentina, Brazil, Dominican Republic, El Salvador, India, Iraq, Mexico, Mongolia, Morocco, Pakistan, United Kingdom</p> <p> Clinical trials locations:</p> <ul style="list-style-type: none"> <li>• Brazil</li> <li>• India</li> <li>• Japan</li> <li>• Russia</li> <li>• South Africa</li> <li>• UK</li> <li>• USA</li> </ul>																																																																
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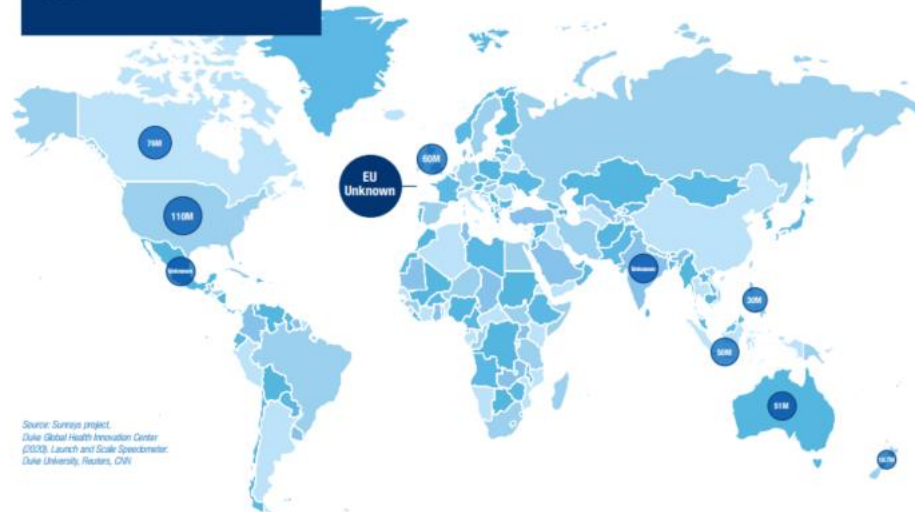
Pfizer is a multinational pharmaceutical corporation headquartered in New York, USA, partnering with BioNTech, a biotechnology company headquartered in Mainz, Germany that develops and manufactures active immunotherapies for patient-specific approaches to disease treatment.

<p><b>Medical specs</b></p> <p> 2 doses Intramuscular</p> <p> Vaccine shelf life:</p> <ul style="list-style-type: none"> <li>• 6-7 months at -70°C</li> <li>• 5-6 days at +2°C to +8°C</li> <li>• 5-7 hours at +15°C to +25°C</li> </ul> <p>Name: <b>BNT162b2</b></p>	<p><b>Manufacturing info</b></p> <p> Production started end 2020</p> <p> Manufacturing sites:</p> <ul style="list-style-type: none"> <li>• Belgium</li> <li>• USA</li> <li>• Germany</li> </ul> <p> Production capacity 50 million doses in 2020 and up to 2 billion doses in 2021</p>	<p><b>Development status</b></p> <p> Phase: Approved</p> <p> Approval status: 54 Countries → full list page 37</p> <p> Clinical trials locations:</p> <ul style="list-style-type: none"> <li>• Australia</li> <li>• Ecuador</li> <li>• EU</li> <li>• Japan</li> <li>• New Zealand</li> <li>• UK</li> <li>• USA</li> <li>• Germany</li> <li>• China</li> <li>• Argentina</li> </ul>																																																																								
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Novavax, Inc. is a vaccine development company headquartered in Gaithersburg, Maryland, USA.

<b>Medical specs</b>	<b>Manufacturing info</b>	<b>Development status</b>																								
<p>2 doses Intramuscular</p> <p>Vaccine storage: • Refrigerated (+2°C to +8°C)</p>	<p>Production could start in 2021</p> <p>Manufacturing sites: • Czech Republic • India • USA</p>	<p>Phase 3</p> <p>Approval status: not yet approved for widespread use</p>																								
<p>Name: <b>NVX-CoV2373</b></p>																										
<b>Transport requirements</b> <p>Transport temperature +15°C to +25°C</p> <p>Likely to be a passive box on +15°C (standard process)</p>	<b>Confirmed vaccine doses procured by country</b> <table border="1"> <tr> <td>AUSTRALIA</td> <td>51M</td> <td>MEXICO</td> <td>Unknown</td> <td>USA</td> <td>110M</td> </tr> <tr> <td>CANADA</td> <td>76M</td> <td>NEW ZEELAND</td> <td>10.7M</td> <td></td> <td></td> </tr> <tr> <td>INDIA</td> <td>Unknown</td> <td>PHILIPPINES</td> <td>30M</td> <td>EU</td> <td>Unknown</td> </tr> <tr> <td>INDONESIA</td> <td>50M</td> <td>UK</td> <td>60M</td> <td></td> <td></td> </tr> </table>		AUSTRALIA	51M	MEXICO	Unknown	USA	110M	CANADA	76M	NEW ZEELAND	10.7M			INDIA	Unknown	PHILIPPINES	30M	EU	Unknown	INDONESIA	50M	UK	60M		
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Source: Surveya project, Duke Global Health Innovation Center (DGHC), Launch and Scale Speedometer, Duke University, Reuters, CNN

GlaxoSmithKline (GSK) is a British multinational pharmaceutical company headquartered in Brentford, UK, partnering with Sanofi, a French multinational pharmaceutical company headquartered in Paris, France.

<b>Medical specs</b>	<b>Manufacturing info</b>	<b>Development status</b>												
<p>2 doses Intramuscular</p> <p>Vaccine shelf life: • 2 years at -20°C • 3 months at +2°C to +8°C • 24 hours at +15°C to +25°C</p>	<p>Production postponed to Q3 2021</p> <p>Manufacturing sites: • EU • USA</p>	<p>Phase 3</p> <p>Approval status: not yet approved for widespread use</p>												
<p>Name: <b>Recombinant Protein</b></p>														
<b>Transport requirements</b> <p>Transport temperature +15°C to +25°C</p> <p>Likely to be a passive box on +15°C (standard process)</p>	<b>Confirmed vaccine doses procured by country</b> <table border="1"> <tr> <td>CANADA</td> <td>72M</td> <td>COVAX</td> <td>200M</td> </tr> <tr> <td>UK</td> <td>60M</td> <td>EU</td> <td>300M</td> </tr> <tr> <td>USA</td> <td>100M</td> <td></td> <td></td> </tr> </table>		CANADA	72M	COVAX	200M	UK	60M	EU	300M	USA	100M		
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UK	60M	EU	300M											
USA	100M													



Source: Surveya project, Duke Global Health Innovation Center (DGHC), Launch and Scale Speedometer, Duke University, Reuters, CNN

Moderna is a biotechnology company focused on vaccine technologies based on messenger RNA and is headquartered in Cambridge, Massachusetts, USA.

Medical specs	Manufacturing info	Development status
<p> 2 doses Intramuscular</p> <p> Vaccine shelf life:</p> <ul style="list-style-type: none"> <li>6 months at -20°C</li> <li>30 days at +2°C to +8°C</li> <li>12 hours at +15°C to +25°C</li> </ul>	<p> Production has started</p> <p> Manufacturing sites:</p> <ul style="list-style-type: none"> <li>Switzerland</li> <li>USA</li> </ul> <p> Production capacity of 500 million to 1 billion doses/year</p>	<p> Phase: Approved</p> <p> Approval status: 37 Countries → <a href="#">full list page 37</a></p> <p> Clinical trials locations:</p> <ul style="list-style-type: none"> <li>Canada</li> <li>Switzerland</li> <li>USA</li> </ul>
Name: mRNA-1273		

Transport requirements
<p> Transport temperature</p> <p>+2°C to +8°C</p> <p> Passive box (standard process)</p>

### Confirmed vaccine doses procured by country

CANADA	40M	MEXICO	Unknown	SOUTH KOREA	20M	USA	200M
ISRAEL	6M	QATAR	Unknown	SWITZERLAND	7.5M		
JAPAN	50M	SINGAPORE	Unknown	UK	17M	EU	160M



Source: Sunovion project, Duke Global Health Innovation Center (2020), Launch and Scale Speedometer, Duke University, Reuters, CNN



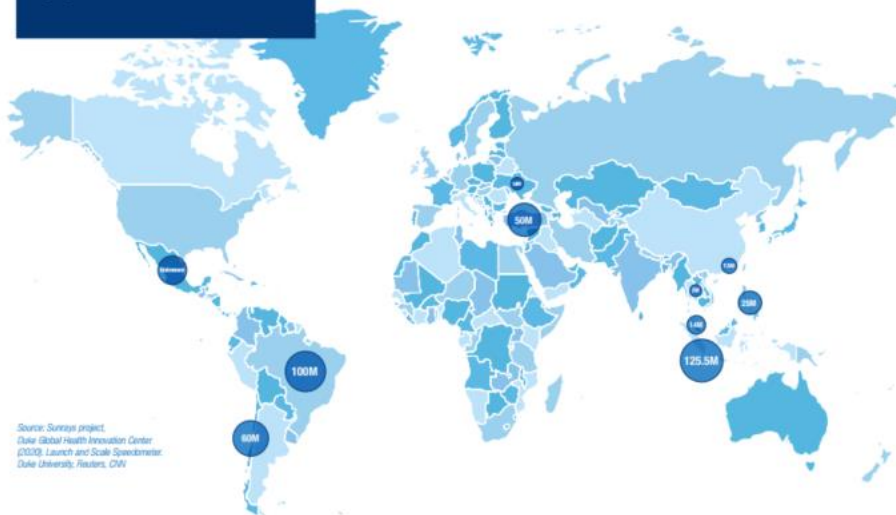
Sinovac Biotech Ltd. is a biopharmaceutical company headquartered in Beijing, China which focuses on research, development, manufacture and commercialization of vaccines.

Medical specs	Manufacturing info	Development status
<p> 2 doses Intramuscular</p> <p> Vaccine storage:</p> <ul style="list-style-type: none"> <li>Refrigerated (+2°C to +8°C)</li> </ul>	<p> Production has started</p> <p> Manufacturing sites:</p> <ul style="list-style-type: none"> <li>China</li> <li>Egypt (under negotiation)</li> <li>Indonesia</li> </ul> <p> Production capacity 300 million doses per year</p>	<p> Phase: Approved</p> <p> Approval status: 5 Countries Approved in Brazil, Chile, China, Indonesia, Turkey</p> <p> Clinical trials locations:</p> <ul style="list-style-type: none"> <li>Brazil</li> <li>China</li> <li>Indonesia</li> </ul>
Name: CoronaVac		

Transport requirements
<p> Transport temperature</p> <p>+15°C to +25°C</p> <p> Likely to be a passive box on +15°C (standard process)</p>

### Confirmed vaccine doses procured by country

BRAZIL	100M	INDONESIA	125.5M	PHILIPPINES	25M	UKRAINE	1.8M
CHILE	60M	MALAYSIA	14M	THAILAND	2M		
HONG KONG	7.5M	MEXICO UNKNOWN		TURKEY	50M		



Source: Sunovion project, Duke Global Health Innovation Center (2020), Launch and Scale Speedometer, Duke University, Reuters, CNN

Johnson & Johnson is a multinational corporation developing medical devices, pharmaceutical and consumer packaged goods, headquartered in New Jersey, USA.

<p><b>Medical specs</b></p> <p>1 dose Intramuscular</p> <p>Vaccine storage: • Refrigeration (+2°C to +8°C)</p> <p>Name: <b>Ad26.COV2.S</b></p>	<p><b>Manufacturing info</b></p> <p>Production could start end Q1 2021</p> <p>Manufacturing sites (potential): • Netherlands • USA</p> <p>Production capacity of 1 billion doses/year as of 2021</p>	<p><b>Development status</b></p> <p>Phase 3</p> <p>Approval status: not yet approved for widespread use</p> <p>Clinical trials locations: • Belgium • Netherlands • Brazil • Peru • Chile • Philippines • Colombia • South Africa • France • UK • Germany • Ukraine • Mexico • USA</p>																								
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Source: Survego project, Duke Global Health Innovation Center (2020), Launch and Scale Speedometer, Duke University, Reuters, CNN

The Gamaleya Research Institute of Epidemiology and Microbiology is a medical research company headquartered in Moscow, Russia.

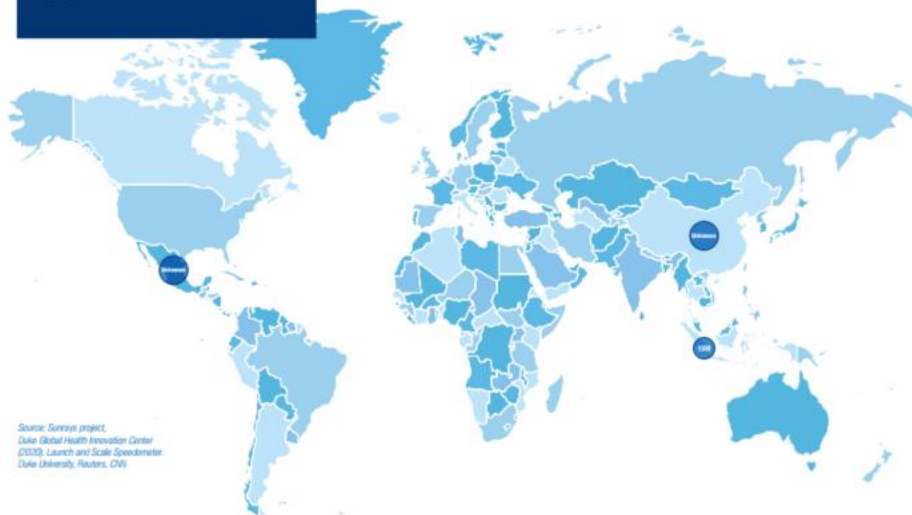
<p><b>Medical specs</b></p> <p>2 doses Intramuscular</p> <p>Vaccine storage: • Complete +2°C to +8°C • Frozen (-18°C)</p> <p>Name: <b>Sputnik V</b></p>	<p><b>Manufacturing info</b></p> <p>Production started end of 2020</p> <p>Manufacturing sites: • India • Russia</p> <p>Production capacity 500 million doses per year</p>	<p><b>Development status</b></p> <p>Phase: Approved</p> <p>Approval status: 13 Countries Approved in Algeria, Argentina, Belarus, Bolivia, Guinea, Hungary, Paraguay, Republic of Serbia, Russia, Turkmenistan, United Arab Emirates, Venezuela, West Bank</p> <p>Clinical trials locations: • Belarus • Azerbaijan • India • Russia • Venezuela • UAE</p>																																
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Source: Survego project, Duke Global Health Innovation Center (2020), Launch and Scale Speedometer, Duke University, Reuters, CNN
















CanSino Biologics Inc. is a manufacturer of biological vaccine products headquartered in Tianjin, China.

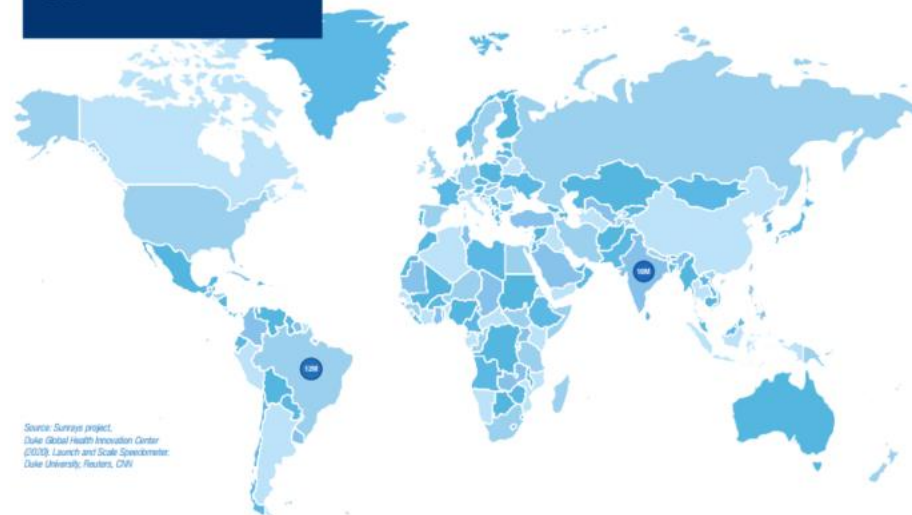
 <b>Medical specs</b>  1 dose Intramuscular   Vaccine storage: • Refrigeration (+2°C to +8°C)  <b>Name: Ad5-nCoV</b>	 <b>Manufacturing info</b>  Production has started beginning 2021   Manufacturing sites: • China   Production capacity of 100-200 million doses as of 2021	 <b>Development status</b>  Phase: Approved   Approval status: 1 Country China   Clinical trials locations: • Argentina • Chile • China • Mexico • Pakistan • Russia						
 <b>Transport requirements</b>  Transport temperature +2°C to +8°C   Likely to be a passive box.	<b>Confirmed vaccine doses procured by country</b> <table border="1"> <tr> <td>INDONESIA</td> <td>15M</td> </tr> <tr> <td>MALAYSIA</td> <td>Unknown</td> </tr> <tr> <td>MEXICO</td> <td>Unknown</td> </tr> </table>		INDONESIA	15M	MALAYSIA	Unknown	MEXICO	Unknown
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MALAYSIA	Unknown							
MEXICO	Unknown							



Source: Surveys project, Duke Global Health Innovation Center (2020). Launch and Scale Speedometer. Duke University, Reuters, CNN

Bharat Biotech International Limited is an Indian biotechnology company headquartered in Hyderabad.

 <b>Medical specs</b>  2 doses Intramuscular   Vaccine storage: • Refrigerated (+2°C to +8°C)   Vaccine shelf life: • 6 months at +2°C to +8°C  <b>Name: Covaxin</b>	 <b>Manufacturing info</b>  Production has started beginning of 2021   Manufacturing sites: • India • Brazil   Production capacity of 100-200 million doses as of 2021	 <b>Development status</b>  Phase: Approved   Approval status: 1 Country India   Clinical trials locations: • India				
 <b>Transport requirements</b>  Transport temperature +2°C to +8°C   Likely to be a passive box (standard process)	<b>Confirmed vaccine doses procured by country</b> <table border="1"> <tr> <td>BRAZIL</td> <td>12M</td> </tr> <tr> <td>INDIA</td> <td>10M</td> </tr> </table>		BRAZIL	12M	INDIA	10M
BRAZIL	12M					
INDIA	10M					



Source: Surveys project, Duke Global Health Innovation Center (2020). Launch and Scale Speedometer. Duke University, Reuters, CNN

Serum Institute of India is an Indian biotechnology and pharmaceuticals company. It is located in the city of Pune, India

Sinopharm Group Co., Ltd. is a Chinese pharmaceutical company  
Headquarters Sinopharm Plaza, Shanghai, China

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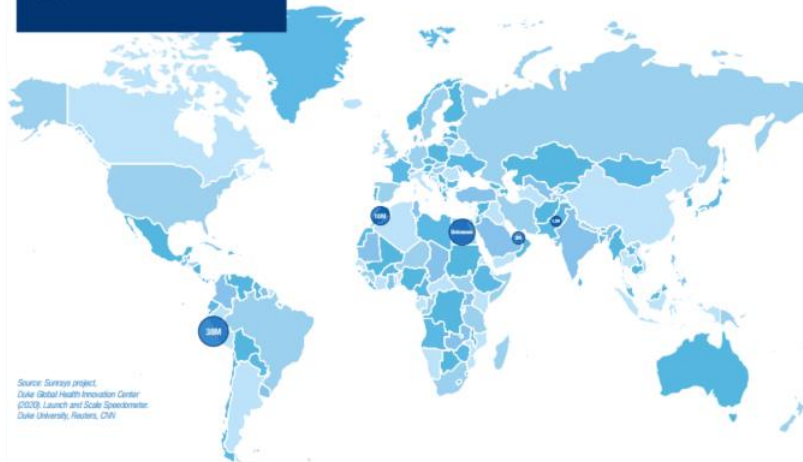
Medical specs	Manufacturing info	Development status
<p>2 doses Intramuscular</p> <p>Vaccine storage: • Refrigerated (+2°C to +8°C)</p> <p>Vaccine shelf life: • 6 months at +2°C to +8°C</p>	<p>Production has started beginning of 2021</p> <p>Manufacturing sites: • India</p> <p>Production capacity of 100-200 million doses as of 2021</p>	<p>Phase: Approved</p> <p>Approval status: 1 Country India</p> <p>Clinical trials locations: • India</p>
Name: <b>Covishield</b>		

Transport requirements	Confirmed vaccine doses procured by country				
<p>Transport temperature +2°C to +8°C</p> <p>Likely to be a passive box (standard process)</p>	<table border="1"> <tr> <td>INDIA</td> <td>11M</td> </tr> <tr> <td>COVAX</td> <td>200M</td> </tr> </table>	INDIA	11M	COVAX	200M
INDIA	11M				
COVAX	200M				



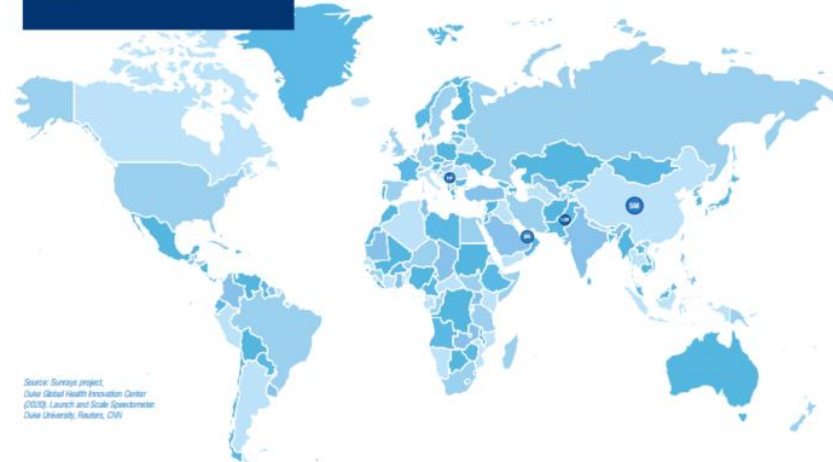
Medical specs	Manufacturing info	Development status
<p>2 doses Intramuscular</p> <p>Vaccine storage: • Refrigerated (+2°C to +8°C)</p> <p>Vaccine shelf life: • 6 months at +2°C to +8°C</p>	<p>Production has started beginning of 2021</p> <p>Manufacturing sites: • China</p> <p>Production capacity of 1 Billion doses as of 2021</p>	<p>Phase: Approved</p> <p>Approval status: 8 Countries Approved in Bahrain, China, Egypt, Iraq, Jordan, Pakistan, Seychelles, United Arab Emirates</p> <p>Clinical trials locations: • Bahrain • Argentina • Egypt • Peru • Jordan • China • UAE</p>
Name: <b>BBIBP-CoV</b>		

Transport requirements	Confirmed vaccine doses procured by country												
<p>Transport temperature +2°C to +8°C</p> <p>Likely to be a passive box (standard process)</p>	<table border="1"> <tr> <td>EGYPT</td> <td>Unknown</td> <td>PAKISTAN</td> <td>1.2M</td> <td>UNITED ARAB EMIRATES</td> <td>3M</td> </tr> <tr> <td>MOROCCO</td> <td>10M</td> <td>PERU</td> <td>38M</td> <td></td> <td></td> </tr> </table>	EGYPT	Unknown	PAKISTAN	1.2M	UNITED ARAB EMIRATES	3M	MOROCCO	10M	PERU	38M		
EGYPT	Unknown	PAKISTAN	1.2M	UNITED ARAB EMIRATES	3M								
MOROCCO	10M	PERU	38M										



Medical specs	Manufacturing info	Development status
<p>2 doses Intramuscular</p> <p>Vaccine storage: • Refrigerated (+2°C to +8°C)</p> <p>Vaccine shelf life: • 6 months at +2°C to +8°C</p>	<p>Production has started beginning of 2021</p> <p>Manufacturing sites: • China</p> <p>Production capacity of 1 Billion doses as of 2021</p>	<p>Phase: Approved</p> <p>Approval status: 3 Countries China, United Arab Emirates, Serbia</p> <p>Clinical trials locations: • China • Peru • UAE • Morocco</p>
Name: <b>Inactivated</b>		

Transport requirements	Confirmed vaccine doses procured by country												
<p>Transport temperature +2°C to +8°C</p> <p>Likely to be a passive box (standard process)</p>	<table border="1"> <tr> <td>CHINA</td> <td>5M</td> <td>UNITED ARAB EMIRATES</td> <td>3M</td> </tr> <tr> <td>PAKISTAN</td> <td>1.2M</td> <td></td> <td></td> </tr> <tr> <td>SERBIA</td> <td>1M</td> <td></td> <td></td> </tr> </table>	CHINA	5M	UNITED ARAB EMIRATES	3M	PAKISTAN	1.2M			SERBIA	1M		
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1. Facts, Figures, Orders, Production
2. [The Role of Belgium in the Global distribution](#)
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5. Conclusions & lessons learned until now

# Logistics have never been so important since WOI

## Speed



- Timely and accurate bookings to support effective planning
- Guaranteed transit time
- Minimise unexpected delays
- Priority service

## Security



- Co-ordinated approach and programs to prevent illicit trades, counterfeit, cyberattacks and theft
- Secured airport facilities and in-country transportation

## Reliability



- Strong readiness across the supply chain
- Guaranteed delivery times
- Minimise temperature excursions and deviations
- Safe transportation and handling of the shipments

## Transparency



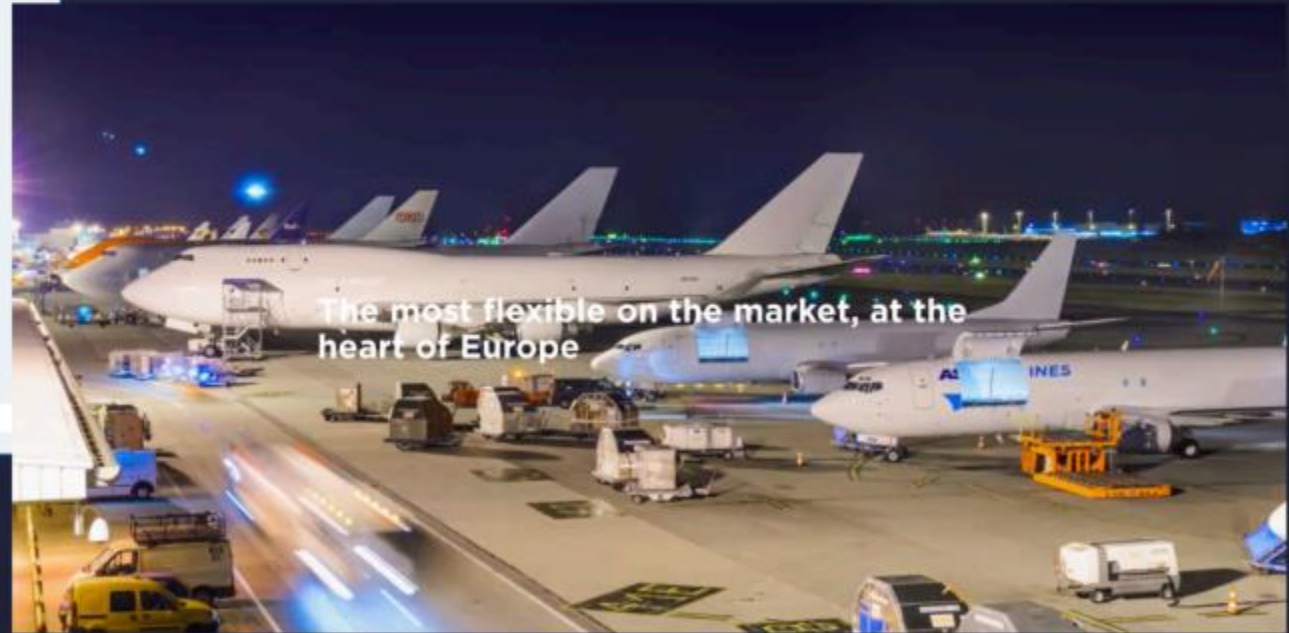
- Real-time (or near-real time) tracking, monitoring and information sharing on shipment (location, status, temperature) and alerts in case of deviation in time to react and correct
- Information on existing airfreight capacity and lead times per trade-lane
- Reliable information on cool chain capabilities and capacity of logistics providers including each cargo facilities at origin, transit and destination points

Belgium: perfectly situated, production in the immediate region and two major airports that complement each other: where experience, vision and capacity merge to one

## Project Goals



*"BRUcure Taskforce aims to offer a robust logistical pharmagatway at Brussels airport, for both import and export COVID-19 Vaccines. This in collaboration with the pharmaceutical shippers and the local BRUcargo community"*



**COVID-19 vaccines will need to be disbursed in nearly 200 countries and territories around the globe and into the arms of nearly 8 billion people.**

Air cargo will play a critical role in ensuring these life-saving products can be moved in a fast, secured, reliable, transparent and compliant fashion supporting national and international objectives to achieve global immunity.

As outlined in this white paper, collaborative and coordinated solutions will provide the optimized approach to achieving the required logistical success. Pharma.Aero and TIACA, through project Sunrays, urge all logistics partners to implement quality solutions based on the recommended practices contained within this document, as well as industry guidelines, regulatory obligations and manufacturer stipulations.

Where not already implemented, local air cargo communities are recommended to be established to ensure the highest degree of logistical awareness and preparation can be assured.

In order to protect ONE, we must protect ALL.




**Project Sunrays**

Readying Air Cargo Communities for COVID-19 Vaccine Air Transportation and Handling: Recommended Practices

FEBRUARY 2021





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## 2021: what to expect: Belgium represents a significant production and logistical role

8,9  
Billion Vaccines  
will be available

6,5  
Billion produced in  
EU and US

1,2  
Billion in the  
backyard of  
Belgium

7  
Billion vaccines produced  
by 4 Pharmaceuticals  
giants

8,9

6,5

1,2

7

2021

I

### Highly Mediatized

- High Value : estimated market value globally 2021: 220 billion euro
- Low tonnage in logistics: 1% of the global airfreight tonnage

II

### Local-regional serve the demand

- Little mutual trade
- US centrally managed
- EU on country level managed
- Global production control sits for 85 % in North America and Europe
- Integrators are seen as most trustful logistical partners at the moment

III

### Administration

- National vaccination Campaigns
- Vaccine ordering
- Regional / national task forces
- Local physical distribution of vaccines in strict temperature conditions
- Exact location of vaccination ( large health care affiliated clinics / centers -> final customer)

# COVID-19 vaccination and prioritisation strategies in the EU/EEA

22 December 2020

## Key facts

- Prioritisation of COVID-19 vaccination should take into account several dimensions and needs to be contextualised.
- The choice of optimal vaccination strategy depends on the objective, e.g. reducing mortality, saving life years or reducing pressure on the healthcare system.
- The optimal prioritisation also depends on the characteristics of the vaccine, in particular its efficacy against infection and therefore onward transmission.
- If a vaccine does not protect against transmission, the most effective and efficient approach is to prioritise the vaccination of those groups at highest risk of severe disease and death.
- Substantial reductions in mortality and pressure on the healthcare system could be achieved by the direct protection of high-risk groups, even if viral transmission is ongoing within the population.
- Vaccination of healthcare workers is beneficial since it improves the resilience of the healthcare system. The benefit would be heightened if the vaccine were effective against infection, and therefore transmission, since it would offer indirect protection to patients, residents of long-term care facilities and other high-risk individuals.
- Although vaccinating adults aged 18-59 years is not the most effective or efficient strategy when vaccine supply is limited, consideration should be given to specific groups or settings that may have a disproportionate risk of exposure.
- Given the many unknowns in relation to COVID-19 vaccines' characteristics, deployment, supply, and uptake, and to future appearance of vaccine escape variants, non-pharmaceutical interventions should continue to be applied, as recommended by public health authorities, in the initial months following the introduction of COVID-19 vaccination.
- Vaccination strategies will need to be adaptable over time to unfolding events taking into account the emerging evidence.

I

Higher admission of elderly infected people paralyzes ICU's

II

Health Care Professionals get infected, which chronically undermine available care

III

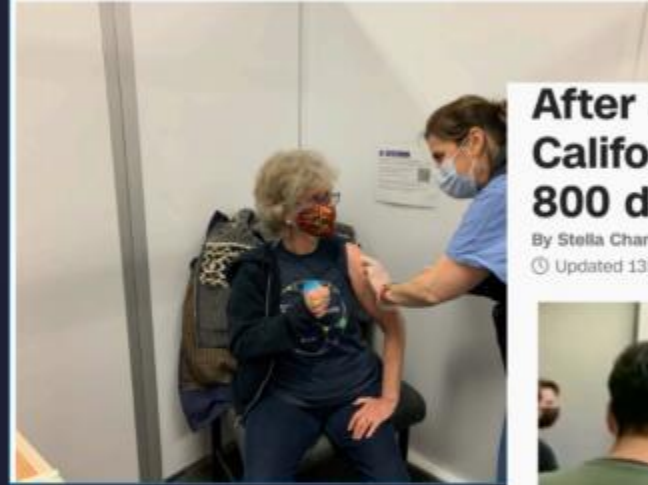
Younger people are more resistant and can overcome the infection at home after 10 to 21 days



# Frontrunner vaccine challenges: the last mile stays a headache, but it makes sense in the way the order of vaccination is done

## Late-night freezer failure in Seattle sends hundreds scrambling to get a fast-expiring COVID-19 vaccine

Jan. 26, 2021 at 9:26 am | Updated Jan. 26, 2021 at 2:28 pm



## After a freezer filled with Covid-19 vaccines broke, a California hospital scrambled to administer more than 800 doses in about 2 hours

By Stella Chan and Christina Maxouris, CNN

Updated 1355 GMT (2155 HKT) January 6, 2021



Dossier Coronacrisis




Geert Moryhaert  
Mediaproductie

## UZ Leuven van start met vaccinaties zorgpersoneel: "Geen dag te vroeg"



Dirk Vlaeyen  
19 jan 2021

Vandaag hebben de eerste zorgverleners in UZ Leuven een coronavaccin gekregen. Zondagavond bevestigde de Vlaamse overheid dat ziekenhuizen konden starten met de eerste fase van vaccinaties bij het zorgpersoneel. Dankzij het voorbereidende werk van de afgelopen weken kan het ziekenhuis onmiddellijk van start gaan en 1.407 vaccinaties toedienen in de loop van deze week.



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**A lot to  
learn**

**Limited  
data**

**Dr Soumya Swaminathan, WHO**

We have some vaccines, like measles, which you don't need to change at all. You make the vaccine, it works pretty much all the time. But you also have vaccines like against the influenza virus, where you have to change the structure of the vaccine every year, based on the circulating strains and WHO coordinates this global network that actually identifies which strain should be used every year.

For SARS-CoV-2 we're still learning, we're still observing and our knowledge is evolving. But at this point in time, most scientists believe that the vaccines that are currently in development and a couple that have been approved should provide protection against this variant and other variants because these vaccines elicit a fairly broad immune response, a host of antibodies and cell-mediated immune responses.

And so a couple of changes or mutations in the virus should not make these vaccines ineffective. But right now there are studies going on in labs around the world to actually confirm that. And in the small possibility that perhaps these are less effective against one or both of these variants, nowadays the way vaccines are developed, it will be possible actually to also change the composition of the antigens and the vaccines quite quickly.

**Research  
needed**

**Too early**

I

More vaccines approved and available

II

More production facilities rise as know-how will be more available

III

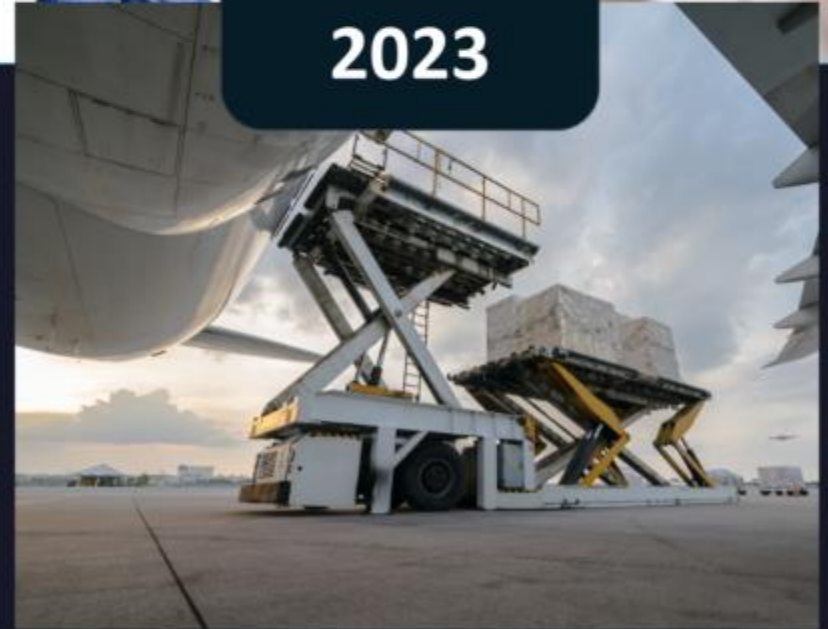
Countries will start shopping, vaccines will become a commodity


IV

Estimated annual global volume 300k tons / market value estim 480 billion €



2022 -  
2023





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Unprecedented challenges can only be solved by sharing knowledge, sharing experiences and learn from our mistakes

I

Private and public sector need to work together

II

Be inclusive and set-up a structure

III

Global collaboration is equally important

IV

Plan ahead – Act as one community – Keep an eye on security –  
Map your infrastructure – Set achievable goals - Control media

# TAKE HOME MESSAGE: the Big Bang theory was born in Belgium ... we can overcome this one as well

The 5<sup>th</sup> Solvay International Conference on Electrons and Photons, 1927 Brussels, where Einstein meets the Belgian professor George Lemaître in the Leopold park, and makes him think completely review his vision on the birth of the universe, the Big Bang Theory was a fact.

